TOWN OF GRAND LAKE
BOARD OF TRUSTEES – WORKSHOP/SPECIAL MEETING
MONDAY JULY 23, 2018  5:00 - 7:00 P.M. – TOWN HALL

Statement of Purpose: Workshops are held in the afternoon prior to each regular Board of Trustees meeting. Workshops are conducted:
1. To assure that the Board members have adequate information and background to make informed decisions on various agenda items.
2. To provide the Trustees with a forum to frame emerging issues and to discuss potential alternatives to address these issues.
3. To learn about important events affecting the Town and to provide a chance for citizens to bring “for your information” items to the Trustees.
4. To make efficient and effective use of citizens’ time at Board meetings but allow citizens time to make their comments known in a recorded evening meeting.

Please turn cell phones off during the meeting. Be respectful and take personal conversations outside.

AGENDA

CALL TO ORDER

ROLL CALL

CONFLICTS OF INTEREST

DELEGATIONS- NONE.

DISCUSSION

* 1.) Items from Town Manager. (Page A1)
* 2.) Trustee Generated Topics
  Mayor Peterson- Water Balloons at Buffalo Day’s Parade
  *Mayor Pro-Tem Kudron- Citizen Meeting Procedure’s (Page A6)
  *Trustee Bruton- Buffalo BBQ Lack of Events. (Page A10)
  *Trustee Southway- Discussion of Craft Fairs. (Page A11)
  *Trustee Goodfellow- DOLA Grant Application. (Page A12)
* 3.) Discussion to Support the Creative Live/Work Space Initiative. (Page A13)
* 4.) Meeting Updates

BOARD ACTION ITEMS FOR EVENING MEETING

# 1.) Review of Special Event Permit, Buffalo Day’s Parade. (Page E52)
# 2.) Review of Special Event Permit, Craft Fairs. (Page E57)
# 3.) Consideration to Approve Resolution XX-2018, a Resolution Adopting the Town of Grand Lake’s Citizen Meeting Procedure. (Page E64)
# 4.) Consideration to Approve or Deny the Revised IGA between the Town of Grand Lake and the Three Lakes Water and Sanitation District with the Terms Articulated in the Intergovernmental Agreement. (Page E66)

LOCAL LIQUOR LICENSING AUTHORITY- QUASI-JUDICIAL- NONE.

FOR YOUR INFORMATION

* 1.) Citizen Letter- Ed Bittle (Page A15)
* 2.) Citizen Letter- Marjorie Cranston (Page A16)
* 3.) NWCCOG 2018 Summer Resource Bulletin (Page A17)
* 4.) Grand Lake Creative District Celebration (Page A26)
* 5.) Colorado Department of Local Affairs (Page A27)

*items attached to workshop agenda  #items attached to evening agenda
Date: Monday, July 23, 2018

To: Mayor Peterson and Town Trustees

From: Jim White, Town Manager

RE: Items from the Town Manager

1. Streetscape Project

We have held our first two construction meetings for the Streetscape Project, Phase 2. As we have gotten underway, the Streetscape Project this year has already completed certain sections of the boardwalks near the Hub, the Grand Lake Bike Company, Silver Moose and Rolians, RMRT, and the Sagebrush. On Tuesday, July 17, 2018 grading work commenced on Park Ave and Vine. Modifications to the street elevations have been staked out and work started.

2. West Portal Bridge Project

We have signed the contract with Structures, Inc to do the work on the West Portal Bridge. Structures, Inc owner, Tom Jackson, and engineer, Elliott Van Stelle are working with our engineers from Benesch Engineering to revise the schedule. Subsequently, work on the bridge is slated to begin on August 6, 2018.

3. DOLA Grant Application

Work on writing the DOLA grant for the August 1, 2018 deadline has already started. I am working with John Enoch, Diamondback to determine cost estimates for Phase 3 of the Streetscape Project. I have also notified our DOLA representative, Greg Wirkler. In the event this deadline was not met, the next opportunity to apply would be December 1, 2018.

4. Resource Management Plan/Bureau of Reclamation

Town Planner Nate Shull and I continued our planning sessions with Traci Robb with the Bureau of Reclamation as we work on our 10 year Resource Management Plan for the area at the East Inlet. We will host the first Public Meeting for this project on August 14, 2018 at Town Hall from 5:30pm till 7:30pm to review preliminary concepts and to gather public input.

P.O. BOX 99, GRAND LAKE, COLORADO 80447-0099
PH. 970/627-3435
FAX 970/627-9290
E-MAIL town@townofgrandlake.com
5. **Water Tank Mobilization**

The floor and the walls for the new water tank were poured prior to the 4th of July. Time lapse videos of the pours for the floor and the walls have been made. During the week of July 23-27, it is anticipated that the top will be set in place. Substantial completion is scheduled by September 1, 2018 with final completion by September 30, 2018. Preload still anticipates meeting these dates as required.

**ANNOUNCEMENTS**

- On July 18, 2018, the Planning and Zoning Commission held the continued Public Hearing on the Grand Lake Lodge development project. The development team has submitted revised documents and they are currently under review by Town staff and RG Engineering, our third party reviewer. The developer requested an extension of the Public Hearing to a date certain on Wednesday, September 5, 2018.

- Grand County Commissioners and the Grand County Sheriff instituted Stage 2 Fire Restrictions on Monday July 2, 2018. The Town of Grand Lake adheres to the same level of restriction as stipulated by Grand County.

- Tom Bruton will be attending the Small Communities Housing Workshop in Montrose, CO on August 8 and August 9, 2018 (SEE ATTACHMENT).

- On July 16, 2018, I wrote a letter of support for the work done by the University of Colorado students/College of Architecture and Planning under the guidance of Jeff Wood. The students have led community discussions and have helped develop concepts for the Grand Lake Center, the Lakeshore Park area, and the Community House as a potential Music Hall venue. Sponsored in large part by the Department of Local Affairs, it was also an opportunity to thank them for their assistance to the Town of Grand Lake (SEE ATTACHMENT).

- Planning for a community review of lessons learned from the “Golf Course Fire” is in progress. Fire Chief Mike Long and I are looking at dates that may work. The Fire District will have its own internal review prior to the public meeting. The community support for the efforts of the First Responders has been overwhelmingly favorable.

- Public Works will add an additional pedestrian crossing sign at the intersection near the Hardware store and the Dairy King. The Public Works Director advised me that a pedestrian sign has been placed on that corner in the past and that it has been destroyed numerous times.
• Alayna Carrell attended her first year of Clerk School / Training in Westminster, CO the week of July 9-13, 2018. This the first year of a three year program.

• On Wednesday, July 18, 2018, I received a call from a woman who will be visiting Grand Lake and wants to plant 70 trees in honor of her husband. We have not yet connected but I will follow up with her to better understand her wishes.

As always, please let me know if you have any questions or concerns.

Quotable Quote(s):

"It is easier to have a healing spirit towards others when we remember that the angriest people are often the ones who are the most afraid."

-Ron Hollifield
Hello!

We wanted to make sure that you are aware of some upcoming training – please share with your colleagues who may be interested.

Webinar: Technology Accessibility
Wednesday, Aug. 1, noon-1 p.m.
In the next 15 years, it is estimated that more than 24 million Americans will have a serious visual disability. Is your website and content accessible to this population? This webinar will provide an overview of technology accessibility for people with disabilities and why accessibility is essential for individuals, governments, and other entities that serve the public. It also will provide a brief overview of legal requirements and suggests strategies for ensuring that all people have full access to the information, services, and employment made possible through technology. While free for municipal members, registration is required at https://members.cml.org/store/event-registration.aspx?event=WEB_TECH18.

Workshop: Small Communities Housing Workshop
Thursday, Aug. 9, Montrose
Presented by the Colorado Department of Local Affairs in partnership with CML, Colorado Counties Inc., Special District Association of Colorado, Northwest Colorado Council of Governments, Region 10 League for Economic Assistance and Planning, and the City of Montrose, this day-long workshop provides elected and appointed municipal, county, and special district officials and housing authorities from across the state will provide valuable information and tools to those leading smaller jurisdictions. Register online at https://www.eventbrite.com/e/small-communities-housing-workshop-2018-tickets-47197244273.

Mobile Tour: Downtown Development Authorities
Thursday, Aug. 16, 9 a.m.-5 p.m., Fort Collins and Windsor
Join CML and Downtown Colorado Inc. (DCI) as they host their first financing mechanism mobile tour. Participants will visit downtown development authorities (DDAs) and partner groups in both a large city (Fort Collins) and a small town (Windsor) to encourage an interactive experience and showcase what DDAs have done, how they work with others, and what their plans are for the future. Register online with DCI at http://www.downtowncoloradonc.org/event-2815766.

Workshop: Incorporating Water-Saving Actions into Land Use Planning
Thursday, Aug. 23, noon-1 p.m., Denver
A growing population and expanding economy are often welcome signs of community vitality. However, rapid growth can strain increasingly limited natural resources like water if that growth is not matched by thoughtful planning initiatives. Better integration of water and land use planning is critically important for long-term water sustainability in Colorado. Improved integration can enhance the consistency between a local government’s community development goals and the use of its water supplies. Several Colorado communities have already recognized the benefits of and taken steps to increase water and land use planning integration. Register online at https://members.cml.org/store/events/registration.aspx?event=WOR_WATER.

Have a great day!

Traci Stoffel
Communications & Design Specialist
Colorado Municipal League
1144 Sherman Street, Denver, CO 80203
(p) 303-831-5411 / 866-578-0936 x (f) 303-860-8175
tstoffel@cml.org × www.cml.org

Empowered cities and towns, united for a strong Colorado.

This email may contain an advertisement or solicitation. To refuse future commercial email solicitations from this sender, please respond accordingly to tstoffel@cml.org.
Jeffrey Wood, Architect  
University Technical Assistance Field Supervisor  
Colorado Center for Community Development  
University of Colorado Denver/College of Architecture and Planning  
1250 14th Street Suite 300  
Denver, CO 80202

Dear Jeff,

Working with you and the students from the University of Colorado Denver the past several years has helped our community immensely. First, we began our interactions with the conceptual framework for the former elementary school, the Grand Lake Center. The work done has been used as the basis for much of the evolution the Center has experienced in the last two years in particular. The colorful banners representing all the communities in Grand County have assisted in broadening our reach to the entire county.

The present work on the historic Community House and the consideration of its development as a future music hall has resonated with the community and we will continue to discuss and revise those plans.

My favorite work with you centers on Grand Lake’s best asset: the lake itself and the beach area adjacent to it. The Lakeshore Park has captured the attention of the community. The creativity and responsiveness to community feedback has matured into ideas that many in the community have embraced. The coffee shop/café and pub would be a great attention to the amenities at the lake. Some of the more controversial issues: like a parking structure and a predominantly pedestrian walkable area, have stirred up healthy community debate and will eventually lead to a plan for redevelopment.

We want to specifically thank Irv Halter and Chantal Unfug as prominent supporters of your program for their encouragement for all the masterful work you have done under their tutelage. The creative design solutions have been purposeful in melding the overall community sentiment for a myriad of ideas.

You and the folks at the Department of Local Affairs (DOLA) and especially our regional manager, Greg Winkler, should be proud of the program you have put together. The Town of Grand Lake looks forward to working with you and your students in the years ahead.

Respectfully,

Jim White  
Town Manager

P.O. BOX 99, GRAND LAKE, COLORADO 80447-0099  
PH. 970/627-3435  
FAX 970/627-8290  
E-MAIL town@townofgrandlake.com
I wasn’t certain if the intent of this thread was clear, but I was expecting the handout for the workshop as well as the issue on the evening agenda for vote. Thought I’d check if I communicated that. Okay. My apologies if not.

Best,
Steve

Steve Kudron
Trustee, Town of Grand Lake
steve@townofgrandlake.com

Begin forwarded message:

From: Alayna Carrell <glclerk@townofgrandlake.com>
Date: July 6, 2018 at 12:31:59 PM MDT
To: Steve Kudron <steve@townofgrandlake.com>
Subject: RE: Question for Monday’s Meeting

No problem at all Steve, we can throw it on the meeting for the 23rd.

Have a great weekend!!

Alayna Carrell
Town Clerk
Town of Grand Lake
1026 Park Avenue
P. O. Box 99
Grand Lake, CO 80447
970-627-3435
970-627-9290 - fax
www.townofgrandlake.com

From: Steve Kudron
Sent: Thursday, July 05, 2018 9:09 PM
To: Alayna Carrell <glclerk@townofgrandlake.com>
Subject: Re: Question for Monday’s Meeting

My apologies, I wasn’t in the office today.

Steve Kudron
Trustee, Town of Grand Lake
steve@townofgrandlake.com
On Jul 5, 2018, at 11:16 AM, Alayna Carrell <gclerk@townofgrandlake.com> wrote:

Hi Steve,

Hope you had a fantastic 4th of July!!

I wanted to make sure you would like for me to add the Citizen Conduct as an item in the Workshop Trustee Generated Topic and if so, would you like for me to have the handout from the last meeting on June 25th added to this packet??

Thank you,

Alayna Carrell
Town Clerk
Town of Grand Lake
1026 Park Avenue
P. O. Box 99
Grand Lake, CO 80447
970-627-3435
970-627-9290 - fax
www.townofgrandlake.com
I. Citizen’s Request to Speak at Town Meetings:

Citizens are encouraged to attend the Town Board meetings and to participate in public hearings when the subject matter of such hearings is important to them. At times, citizens may wish to bring matters to the attention of Town Board that are not on the agenda for that particular meeting. The “Unscheduled Public Comments” segment of all regular meetings of the Town board offers all interested citizens an opportunity to address the Board with respect to local matters having a bearing on the operation and functions of the Town. The citizen’s request to speak segment is not intended, however, to be used by individuals or groups who merely wish to use Board meetings as a platform to express personal or political philosophies or messages that have little or nothing to do with the business and affairs of the Town of Grand Lake.

As a matter of general policy, neither Town Board nor Town staff should be expected to respond to matters raised in the citizen’s request to speak segment of Board meetings. Nevertheless, Board members will always retain the right to ask questions of the speaker and to respond then or at a later time to remarks made by any citizen. The Board also will refer certain matters raised in this segment of the meeting to the Town Manager or to one of Board’s committees for further study and discussion whenever warranted.

However, not all issues raised by individual citizens or groups will be referred to staff or committee.

The Town Board asks all persons who wish to address the Board to remember that the primary purpose of each regular meeting of the Town Board is to carry on the legislative and other business of the Town in accordance with a published agenda and applicable rules of law and procedure. For this reason, the following rules will apply with respect to the citizen’s request to speak segment of all Board meetings:

1. All persons wishing to speak must, prior to the meeting, submit to the Town Clerk a completed written application which will show the speaker’s name, address and the topic or subject that will be addressed by the speaker;
2. All speakers must stay on topic and are encouraged to state their points as briefly and clearly as possible. Redundancies and repetitive remarks (especially if several persons are speaking to the same general issue) should be avoided;
3. In any event, each speaker will be strictly limited to a maximum of three (3) minutes, unless a longer period is authorized by the person chairing the meeting;
4. All remarks should be addressed to the Board and pertain to matters of at least general importance to the Town and its operations. Neither Board members nor Town staff should be expected to engage in discussions or debate with any speaker. Board and staff are there to listen during this segment of the meeting;
5. No person addressing the Board shall approach the Mayor or another member of Board without first obtaining permission from the Chair to do so;
6. No citizen requesting to speak shall address the Board or the meeting until he or she has been recognized by the Chair, and no person who has once addressed the meeting shall be allowed to address the meeting a second time, unless specifically permitted to do so by the Chair, who may impose time limits and other restrictions as conditions of such permission;
7. Discussions and debates between or among members of the audience are strictly prohibited;
8. Personal attacks, whether directed at members of the Town Board, Town staff or fellow citizens, must be avoided;
9. The use of profanity or ethnic, racial or gender-oriented slurs is prohibited, as is any “disorderly conduct” which violates state or local law. See Section 18-9-106, C.R.S.;
10. The Mayor or other Board member chairing the meeting is in charge and shall have the authority to order any person to terminate his or her remarks if the time allotted to such person has expired or if the speaker has violated any of the foregoing rules. Any person who violates an order of the Chair in a manner which tends to disturb or disrupt the meeting, after one additional warning from the Chair, may be subject to removal from the meeting and possible criminal charges, depending upon the severity of the situation and the magnitude and frequency of the disruption(s).

II. Citizen’s Request to Speak at Public Hearings:

From time to time, the Board conducts public hearings with respect to “quasi-judicial” matters it must decide and certain types of legislation it is considering. To the extent that any such public hearing is not covered by other specific rules of procedure adopted by or pursuant to ordinance, the rules applicable to the citizen’s request to speak segment of the meeting shall apply, with the following exceptions:

1. Testimony and evidence offered by any person in any public hearing before the Board must be relevant to the subject matter of the hearing. General comments about matters that are not included among the issues to be addressed and decided in the public hearing are out of order and will not be tolerated by the Chair;
2. Whenever an applicant has the burden of proving a matter that is the subject of a public hearing, that applicant (and/or his or her representatives) shall not be time limited; provided that the applicant’s presentation is relevant to and addresses matters at issue in the proceedings. However, the Chair will have the discretion to limit the presentation of repetitive or cumulative evidence and testimony;
3. The Chair also shall have the discretion to extend the time available to opponents of certain matters that are the subject of public hearings, provided that the evidence presented is relevant and not repetitive or cumulative;
4. Once a public hearing has been closed by the Chair, the Board will not receive any additional public comment unless a majority of the Board members who are in attendance vote to reopen the public hearing and receive additional testimony or evidence. Citizens are neither invited nor allowed to participate in the Board’s deliberations following the close of a public hearing.

III. Other Matters:

Many routine agenda items that are dealt with by the Town Board during its meetings do not require a public hearing be conducted before formal action is taken. Nevertheless, the Chair shall have discretion to allow members of the public who are in attendance to address such matters. For example, the Chair might—and usually will—allow citizens to comment with respect to pending resolutions or ordinances, provided that the comments offered must be germane to the subject matter of the resolution or ordinance. Unless other more specific rules apply, or the Chair gives specific instructions to the contrary, those who are recognized for purposes of addressing such matters shall be subject to the same rules that apply to the citizen’s request to speak segment of the meeting.

Adopted at a regular meeting of the Board of Trustees this 23rd day of July, 2018.

__________________________________________  Attest: ________________________________
Jim Peterson, Mayor                                          Alayna Carrell, Town Clerk of Grand Lake
Alayna Carroll

From: Tom Bruton
Sent: Tuesday, July 17, 2018 12:09 PM
To: Alayna Carroll
Cc: Erin ORourke; Andy Murphy; Cindy Southway; Mayor; Phyllis Price; Steve Kudron; Tom Goodfellow; Jim White; Erin Ackerman; Nate Shull; Saundra Lunsford
Subject: Re BOT Topics/Items for Agenda Due July 18th by noon

Alayna,  
I would like to address why Buffalo BBQ weekend lacked events in the park like we have in the past.

Sent from my iPad

On Jul 16, 2018, at 12:34 PM, Alayna Carroll <pclerk@townofgrandlake.com> wrote:

Hello everyone – just a reminder that any items for the July 23rd BOT meeting should be submitted to the Clerk by July 18th at noon. Any items received after that time will be scheduled for the next regularly scheduled BOT meeting in August.

Thank you!

Erin O’Rourke on behalf of

**Alayna Carroll**

Town Clerk  
Town of Grand Lake  
1026 Park Avenue  
P. O. Box 99  
Grand Lake, CO  80447  
970-627-3435  
970-627-9290 - fax  
www.townofgrandlake.com
Hi Alayna,
Some business owners came to the Board Meeting last night and wanted the Trustees to look at the craft fairs and their impacts. Could you please add an agenda item for the 7/23/17 workshop for:

- Discussion of craft fairs, their impacts on local businesses, and possible solutions/alternatives.

Perhaps we could invite Sam from the Chamber to address the business owners concerns.

Thank you, Cindy Southway
1. A “complete” written understanding of the town managers contract including deadline dates, Town obligations, etc. and legal solicitation of offering the position publicly, which Mr. White could reapply for, if desired. Require executive session? This should avoid the lack of transparency, which occurred during last years budget session and Mr. White’s auto renewal of January 14th.

2. Open offer and search for Town attorney position, which may include the continued services of current Town attorney.

3. DOLA grant application deadline and the exhausted funds of the first DOLA grant acquired.

Thanks,
Tg

Sent from my iPad
Opportunities for Grand Lake

• Continue to support the Creative Live/Work space initiative.

• Consider modifying the current “affordable fee” from $1.00 to $2.00 per sq foot.
  • Winter Park has a $3.00/square foot fee

• Gather more extensive community input before determining use of scarce town owned land.

• Explore collaborating with Town of Granby.
  • Granby Shore Fox has initiated 250 units in the coming year or two
  • Explore transportation solutions.

• Continue working with area Developers to encourage Affordable Housing
• Encourage use of existing Rental and Downpayment assistance programs...Grand County Housing authority, Grand Foundation.

• Explore utilizing Land Banking option: town can determine future use of property. Granby

• Explore use of Deed restrictions and Developer Incentives (GC Housing Authority)
From: Grand Lake, CO <form-submission@townofgrandlake.com>
Sent: Wednesday, July 04, 2018 7:38 PM
To: Saundra Lunsford <town@townofgrandlake.com>
Subject: New Form Submission: Ask A Question

New Form Submission: Ask A Question
Jul 4, 2018

Name: Ed Bittle

Email Address: edbittle@gmail.com

Telephone: 5152406480

Physical Address: 915 Lake Avenue, Unit 4

Mailing Address: Box 1653

Subject: Noise

Ask A Question: On behalf of myself and my neighbors I want to object to the non-stop band playing off the docks from 1 pm July 4. In the past bands have been in the park by the beach. Not only did the volume make normal conversation impossible, it drowned out the musicians at Squeeky's. Guests in our building complained and were surprised that the peace and quiet by the lake was so disturbed by this noise pollution. I would be surprised if this did not violate the Town noise ordinance. Hopefully, this will not be permitted in the future.
Marjorie Cranston  
Jackstraw Gallery  
1030 Grand Ave.,  
Grand Lake,  
Colorado 80447

7/7/16

To The Grand Lake Town Board,

Thank you for the decision to resend the Municipal Fee. I highly believe the money should be returned to those who paid this fee.

Also, I would like to address the Craft Fairs. Today I did $157.00 in business. This is usual during the Craft Fair days. We have four months to make a living and we pay high overhead. I have complained about these for years but it falls on deaf ears. Year after year on these days I do no business. We need to give critical thinking to what draws people and sometimes it is nothing at all. Grand Lake is enough with its beauty to forego the events that compete with retailers. I can go back thru my books for these week ends and it is concerning. Somehow the retailers in this town need to be addressed as important to the town with careful consideration to what helps and not hinders business. Please discuss this without me speaking in a town meeting. I know I am not alone in this thinking. As a result of this I am helping organize a new event in Sept. with Samantha. I beg you to let the Craft Fairs go away. A tent sale does not cost $10,000.00 a month in overhead.

Warm regards,
Marjorie Cranston  
Jackstraw Gallery  
1030 Grand Ave.,  
Grand Lake, Colorado 80447
FYI for July 23rd meeting...

Thanks,

Jim White
Town Manager
P.O. Box 99
Grand Lake, CO 80447
glmanager@townofgrandlake.com
970-627-3435 (w)
970-531-8900 (cell)

RESOURCES BULLETIN
Summer 2018
archived bulletins can be found here.

The role of economic development in workforce development

The workforce is our region's #1 asset when it comes to economic development. The workforce is what makes our businesses and economy thrive. NWCCOG EDD's role in workforce is to act as broker for workforce development programs, publish information about labor force supply and demand, coordinate efforts between partners, market workforce development programs, and most of all support those partners that are working to provide basic needs of the workforce such as

photo credit: Sauce on the Blue website
affordable housing, childcare, healthcare, and transportation. One of the key partners we work with is the Colorado Workforce Development Council. The vision of the Colorado Workforce Development Council is that every Colorado business has access to a skilled workforce and every Coloradan has access to meaningful employment, resulting in statewide economic vitality.

The CWDC’s mission is to facilitate the creation and sustainability of a business-led Colorado talent development system that appropriately integrates the work of economic development, education, training, and workforce development to meet the needs of businesses, workers, job seekers, and students. Learn more here!

Workforce centers across the state play an integral role in the workforce system, providing a variety of free services to assist employers and job seekers alike. These include:

- Job listings
- Computer & internet access
- Career counseling & training for job seekers
- Recruitment of workers, pre-screening & referral services
- Tax credits and training reimbursement for employers

There are a total of 10 workforce centers between the Rural Resort and Northwest workforce regions (locations listed below). For addresses and contact information for each, visit the NWCCOG EDD website HERE.

**Rural Resort Region:** Edwards, Frisco, Glenwood Springs, Leadville, Rifle
**Northwest Region:** Craig, Granby, Meeker, Rangely, Steamboat Springs

---

**Workforce Dashboard**

NWCCOG EDD is starting to include workforce data in each resources bulletin. The counties in the NWCCOG EDD region are in 2 different Workforce Regions: Rural Resort and Northwest. Therefore, we will provide information in both regions.

**Rural Resort Workforce Region:** Eagle, Pitkin, Summit, Lake, Garfield
**Northwest Workforce Region:** Grand, Jackson, Routt, Moffat, Rio Blanco

**DASHBOARD:**
The most recent data available is presented (Jobs & Wages: Q4 2017; Labor Force & UE Rate: May 2018).

<table>
<thead>
<tr>
<th></th>
<th>Jobs</th>
<th>Annual Avg Wage</th>
<th>Labor Force</th>
<th>Unemployment Rate</th>
</tr>
</thead>
</table>

---

2
### Wage by County

<table>
<thead>
<tr>
<th>County</th>
<th>Median Wage</th>
<th>Average Wage</th>
<th>Unemployment Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eagle</td>
<td>31,775</td>
<td>$47,736</td>
<td>3.1%</td>
</tr>
<tr>
<td>Garfield</td>
<td>25,767</td>
<td>$50,284</td>
<td>2.7%</td>
</tr>
<tr>
<td>Lake</td>
<td>7,390</td>
<td>$36,296</td>
<td>2.4%</td>
</tr>
<tr>
<td>Pitkin</td>
<td>15,658</td>
<td>$55,432</td>
<td>6.1%</td>
</tr>
<tr>
<td>Summit</td>
<td>21,454</td>
<td>$41,340</td>
<td>2.6%</td>
</tr>
<tr>
<td>Grand</td>
<td>7,390</td>
<td>$36,296</td>
<td>2.6%</td>
</tr>
<tr>
<td>Jackson</td>
<td>580</td>
<td>$38,428</td>
<td>1.9%</td>
</tr>
<tr>
<td>Moffat</td>
<td>4,764</td>
<td>$49,608</td>
<td>2.5%</td>
</tr>
<tr>
<td>Rio Blanco</td>
<td>2,811</td>
<td>$51,168</td>
<td>3.0%</td>
</tr>
<tr>
<td>Routt</td>
<td>15,009</td>
<td>$43,992</td>
<td>2.8%</td>
</tr>
<tr>
<td>Colorado</td>
<td>2.6M</td>
<td>$58,916</td>
<td>2.8%</td>
</tr>
</tbody>
</table>

Source: LM Gateway, Colorado Department of Labor & Employment

---

### MyBizColorado provides single path for business start-ups

Coloradans starting a new business now have a simplified, more efficient way to register a business and obtain state licenses and registrations. MyBizColorado (mybiz.colorado.gov) provides a single path to interact with multiple state agencies, cutting red tape and expediting the process for a business start-up. The site is designed to provide a user-friendly, streamlined experience to deal with multiple agencies on essential business start-up activities. "I know the challenges facing start-up businesses," said Gov. John Hickenlooper. "By streamlining the state's processes, we can remove some of those hurdles. MyBizColorado is another reason Colorado is one of the best places to start and grow a new business."

---

### Funding & Technical Assistance

**Summit County Non-Profit Grants**

Non-profit: grants available for the Towns of Breckenridge, Dillon, Frisco, Silverthorpe, and Summit County. Currently accepting grant applications for non-profits for towns
in Summit County and the county. Common grant application is available HERE. Deadline: August 9th.

Gray and Black Market Marijuana Enforcement Grant Program
Colorado Department of Local Affairs (DOLA). The grants provide financial assistance through reimbursements to local law enforcement and district attorneys for actual expenses related to investigation and prosecution of unlicensed marijuana cultivation or distribution operations. The grant program has four funding priorities: rural areas, large-scale operations, organized crime operations, and operations that divert marijuana outside of Colorado. Applications are due Aug. 31. More information here.

EDA FY 2018 Economic Development Assistance Programs (EDAP) Funding Opportunity
Under this NOFO, EDA solicits applications for construction, non-construction, planning, technical assistance, and revolving loan fund projects under EDA's Public Works program and Economic Adjustment Assistance (EAA) programs. Projects funded by these programs will leading to the creation and retention of jobs and increased private investment, advancing innovation, enhancing the manufacturing capacities of regions, providing workforce development opportunities and growing ecosystems that attract foreign direct investment. More information here.

The Colorado Fresh Food Financing Fund (CO4F)
CO4F has allocated over $5 million in loans and grants to help grocery stores open and healthy food retail operations expand or retain ownership. By providing financing to new and existing stores, CO4F has helped to create 143 jobs and retain 125 jobs. For more information, click here or contact Erin Lyng at 720.519.0535 or erin@pumaworldhq.com or visit www.chfinfo.com/co4f

National Endowment for the Arts (NEA) Our Town
National Endowment for the (NEA) is supporting creative placemaking projects that integrate arts, culture, and design activities into efforts that strengthen communities by advancing local economic, physical, and/or social outcomes through its Our Town grants program. This funding supports local efforts to enhance quality of life for existing residents through arts engagement, cultural planning, design, and/or artist/creative industry support, or to build and disseminate knowledge about how to leverage arts, culture, and design as mechanisms for strengthening communities. Our Town offers matching grants starting at $25,000 for Place-Based and Knowledge Building projects. Deadlines: submit SF-424 by 8/9/2018; submit materials to Applicant Portal 8/14-21/2018. More info here.

Rural Communities Opioid Response Program - Technical Assistance
Funding for a single entity to provide technical assistance to HRSA’s Rural Communities Opioid Response Program grantees as they work to build capacity and implement programs that support the treatment and prevention of opioid use disorder. Application Deadline: Aug 10, 2018. More info here.

Department of Labor YouthBuild Program
DOL is offering grants to nonprofit and public agencies through YouthBuild to provide construction skills training for at-risk youth, ages 16-24. This year, all applicants can include a Construction Plus component. Deadline: 9/18/2018. More info here.

Walmart Foundation
The Walmart Foundation’s Community Grant Program is offering grants to nonprofit organizations and agencies that work in one of the following areas: hunger relief and healthy eating, health and human service, quality of life, education, community and economic development, diversity and inclusion,
public safety, or environmental sustainability. Awards range from $250 to $5,000. Deadline: December 31, 2018. More info here.

**Home Depot Foundation**
The Home Depot Foundation provides funding for nonprofit organizations and public agencies in the United States that are using the power of volunteers to improve communities through its Community Impact Grants program. Priority is given to projects that benefit veterans and/or diverse and underserved communities. Projects should be volunteer-friendly, engage people at all skill levels, and be expected to have a strong and lasting impact. Awards of up to $5,000 will be given in the form of Home Depot gift cards for the purchase of tools, materials, or services. Deadline: December 31, 2018. More info here.

**Grand & Jackson Enterprise Initiative**
The Grand and Jackson Enterprise Initiative offers FREE and confidential business management coaching to anyone wanting to start or expand a business in Grand and Jackson Counties. For more information, contact Patrick Brower, Enterprise Facilitator at 970-531-0632 or at patrickbrower@kapoks.org. More information here.

**Yampa Valley SCORE Business Plan Competition 2018**
Hosted by Colorado Mountain College; Sponsored by Startup Colorado
Bring your great idea to the marketplace! Submit your business plan by October 1, 2018. Cash prizes for the top two plans: $6,000.00 1st place and $4,000.00 2nd place. Business plans and presentations are judged by Yampa Valley SCORE business counselors. More information here.

---

**Training, Workshops, & Events**
Co-Labs Tour:
At NIST with public safety communications technology involving drones (think wild land firefighting concerns).
Tuesday July 24 - NIST in Boulder (new Public Safety Communications Research bldg), 3:00 - 4:30 pm with social hour to follow

2018 Small Communities Housing Workshop (Montrose, CO)
August 9
Offered by the Colorado Department of Local Affairs. Elected and appointed municipal, county and special district officials and housing authorities from across the state are invited to participate in this day-long housing workshop, which will provide valuable information and tools to those leading smaller jurisdictions. More information here.

You are invited to join the State Purchasing and Contracts Office for a FREE educational event!
Monday, August 27th
11:30 a.m. - 2:00 p.m. at the Frisco Day Lodge
621 Recreation Way, Frisco, CO 80443
Lunch will be provided!
Procurement officials and purchasing agents are invited to learn about the State Price Agreements for goods and services and also learn about the national cooperative, NASPO ValuePoint. The State Purchasing and Contracts Office (SPCO) staff will be on hand, including Procurement Administrators, the Commercial Card Program Manager and the Supplier Diversity Liaison. The SPCO team will be providing guidance on how to use Colorado State Price Agreements and NASPO ValuePoint Participating Addenda as well as best practices for cooperative purchasing. This is a more advanced and in-depth training than what has been offered in the past, so even if you’ve attended before, you should join us again!

For more information, contact Barbara Musick with the State Purchasing and Contract Office, 303.866.3640.

Certified Public Manager Program - New Courses Are Available Every Other Month!
Once again in July the University of Colorado Denver will hold another course for the Certified Public Manager Program in Vail which will continue until January of 2019. Take one or more courses since each course stands on its own. The Colorado Certified Public Manager® program is a leadership and professional development program through the University of Colorado Denver School of Public Affairs.
July 2018 - Strategic Planning and Management (Vail)
September 2018 - Public Engagement and Communications (Glenwood Springs)
November 2018 - Managing Disasters (Vail)
January 2019 - Fostering Innovation (Glenwood Springs)

For additional information or to register, click here.

Demystifying Entrepreneurship - September 12th & 13th
This course provides a comprehensive introduction to entrepreneurship and is geared toward anyone launching their own business or improving their existing small business. For information on partial scholarships, contact Lyndsey Brozyna at Lyndsey@vailcentre.org. Learn more here.

Startup to ScaleUp - September 12th & 14th
This course focuses on 2nd stage small businesses and organizations, specifically those looking or needing to shift out of their startup phase and into "what's next". Participants will leave with an understanding of how to build and grow their concepts. The program takes learned outcomes from the University of Colorado's Demystifying Entrepreneurship course (recommended prerequisite) and shifts from developing a successful startup toward organizational growth and advancement. For information on partial scholarships, contact Lyndsey Brozyna at Lyndsey@vailcentre.org. Learn more here.

Leadership Foundations - Starts September 12th!
Leadership Foundations is a set of universal leadership principles and leading practices organized around character development, skillful actions and relationship building. A significant premise is that leadership engages us in others people’s lives, and before inserting ourselves, all of us should know how to lead our own lives first. The course starts in September and continues until March, 2019 meeting once a month. There are special scholarship opportunities for members of the Eagle County Chamber of Commerce. Join us and learn how as business owners and government leaders you can apply these principles to align business strategies and engage customers! For more information, contact Karah Maloley, karah@vailcentre.org or click here.

Colorado Cities & Towns Week (Sept. 10-16)
Colorado Cities & Towns Week can be an opportunity to celebrate and acknowledge the shared services and partnerships you have to better serve residents. To further promote the successful cooperation of local governments and nonprofits to citizens, highlight the partnership in your municipal newsletter, social media, website, etc. You could even co-host an event! The Colorado Municipal League (CML) will issue tips on how you can celebrate Colorado Cities & Towns Week in each issue of the CML Newsletter. These tips also are compiled on the CML website (www.cml.org/cities-and-towns) for reference, along with other resources as they are developed. For more information or questions, contact CML Membership Services Manager Lisa White at lwhite@cml.org, 303-831-6411, or 866-578-0936.

Economic Development Council of Colorado - Drive | Lead | Succeed Conference
October 24 - 26, 2018 at the Ridgeline Hotel in Estes Park, CO
More information here!
EDCC’s Annual Drive | Lead | Succeed Conferences aim to provide the knowledge, tools, and connections that are vital to foster a growing Colorado economy. Gather the industry’s top influencers and thought leaders together to share knowledge and answer questions that no one else can; Offer new and vital tools and solutions to pressing economic issues facing Colorado’s professional economic development community; Facilitate quality collaboration and opportunity to exchange fresh, new ideas among Colorado’s leading Economic Development professionals, business and non-profit leaders, government officials and more. This growing three-day conference is the premier statewide event, that gathers over 200 statewide economic development stakeholders and explores the latest developments, trends, and the future of Colorado’s economic climate.

Access to Capital
Would a Loan help your Business? Contact the Northwest Loan Fund
The Northwest Loan Fund (NLF) can guide you to the right combination of funding. Contact Anita Cameron, Director of Business Lending, if you: want to expand, acquire, or start a business; are looking for favorable rates; just have questions. We are particularly interested new or growing businesses. Generally loan amounts are between $5,000 and $500,000. Rates and fees are very favorable. Contact Anita Cameron, 970-455-1059 for more information.
GRAND LAKE
Creative District
CELEBRATION

GRAND LAKE IS NOW A CERTIFIED CREATIVE DISTRICT!

TUESDAY, JULY 24
4:00 - 6:00 PM

JOIN US AT SQUEAKY B'S - ACROSS FROM TOWN PARK

FREE ENTRY | FREE MUSIC | $1 HOT DOGS
BEER GARDEN | OPEN TO COMMUNITY

Copyright © 2018 Art Out of Thin Air. All rights reserved.
This has arrived in your inbox because you are on the AOTA email list.

Our mailing address is:
Art Out of Thin Air
PO Box 1934
Grants, CO 88130-1934
Let me first introduce the Division’s leadership team. Between myself and my Deputy Directors Max Math and Rachel Harlow-Schalk, we have combined over 60 years of local government experience. We bring a broad range of skills to DOLA and our local government colleagues including serving in appointed professional management roles on the Eastern and Western Slopes, in large and small communities, urban and rural areas, in municipal, county, state governments, and as an elected official in a school district. This team blends strategic planning, planning and land use, education, hazardous materials, legislative affairs, workforce development, program management, measurement and compliance, to promote local problem solving, informed decision making and to invest in all of our communities across the state.

Celebrating my 5th year anniversary with DOLA, I keep thinking about the depth and breadth of what we do and the importance of why we do what we do, and with gratitude want to thank you for your dedication and passion for our State. As Alexis de Tocqueville wrote, "The health of a democratic society may be measured by the quality of functions performed by private citizens," we ensure everyday the ethic that engaged, well trained, professional, and inspirational citizen leadership is in fact, good governance. The "Why" is lofty, yet for over 50 years, executed through our what and how, DLG has been able to bend and balance holistic statewide approaches and individual community strategies. Through our data, dollars and damn good advice, we have led policy making, supported legislative processes, created and launched programs, and met the needs of hundreds of communities and through thousands of projects, millions of Coloradans.

As we look to our future, we will continue to be thoughtful and effective stewards of all of our distribution, grant and loan programs, continue to have a seat at the policy table for local governments, continue to improve our communication to all of you, and we look forward to being your partners.

A Lot Can Happen in Five Years
DLG has shepherded over $1B into communities, we have traveled over 1,000,000 miles to meet directly with local government and community leaders and we successfully managed and grew our current programs, AND launched 20 new ones while dedicating our support and expertise to communities impacted by natural disasters. You know about most of our programs, so take a look at the new ones created in the past 5 years:

- State and County Courts Funding NEW 2018
- Police Officer Mental Health NEW 2018
- Cybersecurity NEW 2018
- Federal Lands Coordination Initiative
- Alternative Fuels
Come to Your Senses - Participate in Your Census

An accurate and complete Census count is of great importance to our entire state. In fact, for every head counted, the State receives $1,480 in Federal funding per year. We have been working with the Bureau of Census and directly with the Governor’s office on the technical work to develop the action plan for the next 2 years. This is what’s been going on so far and some future plans:

Redistricting Data Program (RDP) Beginning in May 2017, we reviewed district maps, block assignments and precinct boundaries. This ongoing and comprehensive process will conclude in April 2020 (when Census cards are mailed) to ensure that all updates have been received and verification is finalized.

Local Update of Census Addresses (LUCA) We worked with the Census Bureau to contact and encourage all local governments to participate in LUCA. The deadline for registration was December 15, 2017 and 162 local governments signed up to participate. The purpose of LUCA is to ensure the Census Bureau has a correct list of housing units and Group Quarters which include prisons, dormitories, and communal living quarters. This particular aspect allows for strategic and collaborative discussions because these units are used as the basis for our statewide count. You will also notice increased and ongoing efforts to work with the local governments on housing counts and new construction. This data is extremely helpful because it helps us understand what is occurring in community housing units, to include where they are and which ones are occupied. Key LUCA activities for the 2020 Census include:
  - Promotional workshops and materials for local governments
  - Self-training aids and webinars via the LUCA and State Demography Office website
  - State Demography Office technical assistance to local governments

State Complete Count Committee Starting this May, we began identifying community leaders who are trusted voices to help us with areas we know are hard to reach statewide. The Complete Count Committee, appointed by the Governor, will work to educate, encourage and engage Colorado residents to participate and respond to Census 2020. The committee will be made up of local and state government officials, community members and tribal representatives to collaboratively work on identifying specific issues for all of Colorado. The committee will pursue ways in which Colorado can increase awareness about the census, to include social media and “mobile” technologies. If you are interested in being considered, please contact Romaine Pacheco in Governor John W. Hickenlooper’s Office of Boards and Commissions.
Marketing We will also be launching a Colorado Census 2020 website, designing with local governments the statistical areas like tracts and censuses designated places. We are currently creating with the Census Bureau, the Count Review program, which will act as a double check that all housing units and group quarters were counted.

So, things are moving, things are being planned, and things will be rolled out!

Unlock Capital Gains into Opportunity Zone Investments
Colorado Governor John Hickenlooper has nominated and the US Treasury has designated 126 Opportunity Zones across the state that will be eligible for new federal tax incentives established in the recently enacted Tax Cuts and Jobs Act of 2017. We want to thank all of those who participated in conference calls, presentations, discussions and for providing the feedback on your local priorities as we developed a solid recommendation for our Governor.

Nominated zones are the result of a thorough, transparent, data-driven process that included an analytical evaluation of need and opportunity, balanced with extensive local community discussions, to identify economically distressed areas of Colorado that are well positioned for investment and offer meaningful potential to invigorate local economies.

See the complete list of census tracts nominated for Opportunity Zone designation in Colorado here.

Established by Congress, Opportunity Zones are a new economic development strategy to encourage long-term investments in low income areas, as determined by US Census data. States were able to nominate 25% of eligible census tracts. Opportunity Zones provide a tax incentive for investors to reinvest their unrealized capital gains and to put that money to work in low-income urban and rural communities.

Though Colorado’s economy is healthy, some parts of the state have not rebounded as quickly as others. The Opportunity Zone program bolsters new business starts and business growth and development of real property and infrastructure in distressed areas.

The Colorado Office of Economic Development and International Trade (OEDIT) partnered with the Department of Local Affairs and other state agencies to collaborate with a broad group of stakeholders, including economic developers, community partners, local governments, state legislators and investors before selecting areas to be nominated for Colorado’s Opportunity Zones.

Colorado’s statewide approach to locating it’s Opportunity Zone locations was informed by its existing economic transformation efforts underway including Blueprint 2.0 recipients, Creative Districts, 4R - Rural Response, Recovery and Resilience, Main Streets, Rural Jump Start, Certified Small Business Communities and Enterprise Zones.

A majority of the areas selected as Opportunity Zones are located outside of the Front Range. The areas nominated provide a diverse portfolio for investors including a mix of urban, small town, suburban and rural areas and investment opportunities ranging from business starts to real estate development to key infrastructure to support existing and new businesses.

Colorado is exploring state initiatives to support and complement the federal Opportunity Zone effort. Updates about Coloradc’s Opportunity Zone program will be posted online at choosecolorado.com/oz.
June 7, 2018

Honorable James Peterson, Mayor
Town of Grand Lake
P.O. Box 6
1025 Grand Ave.
Grand Lake, CO 80447

RE: Planning Commission Vacancy

Grand Lake Board of Trustees:

Please let this letter serve to express my interest in being appointed to fill one of the two vacancies on the Grand Lake Planning Commission.

As you are well aware in the past I have served as: Chairperson of the Planning Commission, Annexation Committee member, mayor pro-tem, mayor, and served on the Chamber of Commerce Board. Also during my years of public service I was appointed to fill the elected official position by then Secretary of the Interior Ken Salazar on the National Park Service Advisory Board and reappointed for a total of eight years by Secretary Sally Jewel.

During my professional career as a real estate broker I served as a Charter member of the Grand County Board of Realtors, elected as president of the local chapter and of the Women’s Council of Realtors. As a Realtor I participated in the development of the Shadow Park West Condominium Project, the Lake Kove redevelopment and condo development and participated in the construction of seven local homes.

My educational background includes a Master’s Degree in Education with a concentration in marketing and economics. I have started and owned businesses involving service stations, trucking and transportation companies, and have owned my real estate business in Grand Lake for over thirty years.

I believe that my background serves as a solid background for the work of the Planning Commission and would appreciate being considered for appointment to what I consider the most important government body affecting the long term goals of the community of Grand Lake.

If you have any questions please call me at 970-531-3212.

Sincerely,

Judy M. Burke