AGENDA

CALL TO ORDER

ROLL CALL

CONFLICTS OF INTEREST

DELEGATIONS
* 1.) Ray Jennings, Grand County EMS and Lee Staab, County Manager. (Page A1)

DISCUSSION
* 1.) Items from Town Manager. (Page A14)
  2.) Meeting Updates.
* 3.) Trustee Generated Topics of Discussion. (Page A28)

BOARD ACTION ITEMS FOR EVENING MEETING

# 1.) Consideration to approve an On-Call Policy for Town employees. (Page E20)
# 2.) Consideration to set the Public Hearing on the Municipal Fee Ordinance for the Town of Grand Lake. (Page E23)
# 3.) Consideration to adopt Ordinance XX-2017 regarding procedures for payment of water tap fees and parking fee in-lieu. (Page E24)
  4.) Consideration to go into Executive Session for a conference with the Town Attorney for the purpose of receiving legal advice on specific legal questions under C.R.S. Section 24-6-402(4)(b).

FOR YOUR INFORMATION
* 1.) Grand Lake Center – November Newsletter. (Page A29)
* 2.) Grand Lake Pond Hockey Classic January 20, 2017. (Page A31)
* 3.) Secret Santa Shop – Volunteers and Donations needed. (Page A33)
* 4.) Board of Trustee Meeting Attendance. (Page A34)
* 5.) RMNP – Firewood Collection Permits 2018. (Page A35)
* 6.) CIRSA - Elected Officials Liability Bulletin. (Page A37)
* 7.) Possible Closure of Ambulance Quarters in Grand Lake. (Page A41)
Grand County EMS
In
Grand Lake

Community Presentation
12 November 2017
EMS Staffing Pattern

✓ 3 staffed Medic Units Tuesday & Wednesday
4 staffed Medic Units Monday & Thursday
5 staffed Medic Units Fri, Sat, & Sunday

The fifth Medic is on 13 hours
EMS Operations

GCEMS ambulance deployment pattern provides the best EMS response throughout all 1870 square miles of Grand County and is below the recommended response time goal.

*Colorado standards by population*

- areas of 100,000 or more: 11 Minutes 90%
- areas of 12,000 - 100,000: 20 minutes 90%
- areas of <12,000: 45 minutes 90%
EMS Response Times

- Grand Lake: 15 minutes
- Winter Park: 15 minutes
- Granby: 10 minutes
- Kremmling: 12 minutes
Grand County EMS

System Status Management (SSM) or Dynamic Deployment
Grand County EMS utilizes SSM when ambulance calls or ambulance transports are occurring and moves available resources to maximize coverage county-wide.
System Status currently

Pull an ambulance from the slowest district to fill-in or cover a centralized or busier district.

Move ambulances more centrally at status 2 or status 1

Call in staff when at status 0
Update System Status Management
Utilize posting locations to gain optimal response

Focus on an ambulance roaming on peak days and times when Grand Lake is typically busy.
1300 – 1700 on Friday and Saturday

Place an ambulance in Grand Lake during community events
Grand County EMS (County-Wide)

Why Response Times are Increasing

Straight forward answer

Call volume is up 9% over last year and out of county transports are 30% of the resource utilization.
Grand County EMS
Grand Lake Call Volume

1 January – 30 September 2017
Responses = 183
Transported Patients = 83 or 45%

Average Response time 15 minutes
Grand County EMS
County-Wide Call Volume

1 January – 30 September 2017

911 Responses = 1269
Percent Transported Patients = 45% or 571
Grand County EMS
County-Wide Call Volume

1 January – 30 September 2017

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<th>Responses</th>
<th>Transportation</th>
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<td>295</td>
<td>150 / 51%</td>
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<tr>
<td>Grand Lake</td>
<td>15.8%</td>
<td>183</td>
<td>83 / 45%</td>
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<td>Winter Park</td>
<td>40.2%</td>
<td>467</td>
<td>232 / 49.6%</td>
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<td>Kremmling</td>
<td>18.5%</td>
<td>215</td>
<td>106 / 49.3%</td>
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Thank you!
Date: November 13, 2017

To: Mayor Peterson and Town Trustees

From: Jim White, Town Manager

RE: Items from the Town Manager

1. Streetscape Project/ Update

Our Streetscape Project, Phase 1 is wrapping up. The remaining sections of the boardwalk replacement are largely what remains. In addition, Big Valley Construction will be providing a “cleanup crew” during the next few weeks to resolve punch list items and to remove any remaining debris.

2. Grand Lake Center Energy Audit

Chris Michalowski, Power Use Advisor, Mountain Parks Electric has completed a free Energy Audit for the Grand Lake Center. He was here during the week of October 23-October 27, 2017. Chris reflected his observations in his preliminary report which I have enclosed. He also has provided annual costs of our current lighting fixtures and compares them with our costs if we were to convert to LED lighting. We will make arrangements to discuss this with him further and bring back more information to the Board regarding initial costs and the time frame to recoup them if we were to make the conversion to LED lighting (SEE ATTACHMENT).

3. Grand Lake Center Insulation

During the two week period while we ran the ad for any additional bids on the insulation at the Grand Lake Center, we received no other bids. Subsequently, based on the contingent Board motion, we are proceeding with Rocky Mountain Spray Foam from Granby. We have tentative dates for the service to be performed from Monday December 4, 2017 through Friday, December 8, 2017. This will include application of 5” of Demilec AG Open Cell Spray foam over the existing insulation at exterior walls above grid (R-23 rating) as well as application of Blaze Lok thermal barrier over the spray foam to meet 15 minute fire protection code. The Town will post signs on areas of the building that will be closed during that time period due to the risk of inhaling dangerous fumes.
4. **West Portal Bridge**

We continue to work with Benesch Engineering and CDOT on progress toward construction in the spring of 2018 for the West Portal Bridge Rehabilitation.

5. **Three Lakes Watershed Project**

Town staff reps met with Three Lakes W&S and Conroy Excavating on site on Wednesday, November 8, 2017. The lift station has been replaced at the intersection of Hancock and Lake Avenue. Three Lakes Water and Sanitation and Conroy Excavating anticipate approximately 3-5 more weeks to complete the bypass process, backfill the dig area, and cleanup the construction site. They are hoping to have this done by the middle of December at the latest. Hancock has been paved from the intersection of Hancock and Grand to the bottom of the hill toward the lake. Final clean up and paving will be resumed again in the spring of 2018.

6. **RMNP Fee Hike Proposed**

We recently learned that the National Park Service has proposed to raise its fees at 17 National Parks throughout the U.S., including Rocky Mountain National Park. Rocky Mountain National Park is the only park with a day pass fee. It is currently at $20/per day and the proposal is to raise it to $70/per day. We have been consulting with Grand County towns, Estes Park, and others to send letters in protest of the exponential rate increase and to request a more modest, or incremental increase. Several draft letters will be ready for the Board to consider at tonight’s meeting.

**ANNOUNCEMENTS**

- Erin ORourke completed the Colorado Association of Code Enforcement Officials course for Code Enforcement Officer Basic Certification. This recognition was issued on October 13, 2017.

- We received a fully executed copy of the Ratification and Confirmation of the Lease Purchase Agreement between the Town of Grand Lake and Thomas E. Thomasson which we entered into effective June 8, 2017 (SEE ATTACHMENT).

- The Colorado Department of Health and the Environment determined that the Town of Grand Lake’s Project Needs Assessment, through substantial review, is approved for the Town’s Water Tank Project and recommended that we move forward in the SRF loan process. We also received a Categorical Exclusion from the State Historic Preservation Office. Randi Johnson-Hufford, Project Manager, Grants and Loan Division, Water Quality Control Division provided this information (SEE ATTACHMENT).
• The Colorado Creative Industries meeting was held on Tuesday, November 7, 2017 in the Community House. The afternoon session had approximately 64 people in attendance. This technical assistance meeting was led by the Colorado Creativity Lab personnel and 40 West Arts District (along historic West Colfax), namely Bill Marino and Kevin Yoshida. This opportunity stemmed from the Blueprint 2.0 grant recently received by the Town of Grand Lake. During the meeting, Christy Costello, Program Manager for the Colorado Creative Industries, made the official announcement that Grand Lake was invited to be included in the process to become a Colorado Creative District. Only Grand Junction and Grand Lake have been extended this offer at this time.

• On November 7, 2017, Krystal Constenius was hired to fill the vacant coordinator position at the Grand Lake Center. She will begin work on Thursday, November 16, 2017.

• The Town Clerk position is still open and has been re-advertised.

• The next Grand Lake stakeholders Water Clarity meeting will be held on Thursday, November 30, 2017 in Golden, CO at the Jefferson County Building. The group will continue to discuss the Environmental Assessment draft policy and process. Public scoping will consider studies, models, and alternatives. The review schedule will also be discussed.

• As always, please let me know if you have any questions or concerns. You may also directly contact department directors with questions as well.

**Quotable Quote(s):**

"If you cannot do great things, do small things in a great way".

-Napoleon Hill -
Hi Jim,

I finished the audit of the community center today. Here are some things that I noticed.

1. Motion sensor light switches. Some of the rooms have them and some of them do not. This relies on someone to turn the lights off when they are done. I talked to Crystal who works at the desk and she said sometimes when she opens in the morning the lights are on. I guess people have access to the facility after hours? I would also look into motion sensors for the restroom and hallway lighting. I don’t know if there is a code for a minimum amount of egress lighting but on slow days those hallway and restroom lights don’t need to be on. Mountain Parks Electric offers commercial rebates on motion sensors.

2. The last thing I looked at was lighting. I went and counted how many lights the facility had. There were a few small lights I left out to keep things simple. Attached is a report comparing the operating cost of LED vs. Fluorescent. I realize that you don’t have all of the lights on all of the time but you could adjust the numbers to what you think is a fair representation. There are many factors to look at when doing a lighting retrofit such as switching to a ballast bypass LED and the labor needed to adjust the fixture, lumen output, bulb cost, bulb life hours and so on. The comparison is to give you something to think about as you go forward with this building. It is by no means a precise assessment of what you could save. If you are interested in LED lighting I recommend you talk to a lighting design company or an electrical company to get firmer numbers. That being said Mountain Parks Electric does offer commercial LED lighting rebates.

Plotting out the buildings usage into October it looks like it’s come down to the previous year. I will keep an eye on it.

Take care,

Chris Michalowski
Power Use Advisor
Mountain Parks Electric, Inc.
(877) -887-3378 ext. 227
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Annual Fluorescent Lighting Cost $2,438.85
Annual LED Lighting Cost $1,385.71
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Your chance to win a $50 bill credit on your MPE electric bill
Take MPE's short, online member survey for a chance to win a $50 credit toward your MPE electric bill:
http://www.mpei.com/content/mpe-member-survey.

This institution is an equal opportunity provider and employer
The Colorado Association of Code Enforcement Officials

Colorado Association of Code Enforcement Officials hereby recognizes

Erin O'Rourke for successful completion of the Code Enforcement Officer Basic Certification Course

This 13th day of October 2017

[Signature]
President CACEO
October 18, 2017

Mr. Jim White
Town Manager
P.O. Box 99
Grand Lake, Colorado 80447

Re: Lease Purchase Agreement for Grand Lake, Colorado Property

Dear Mr. White:

Enclosed for your records is a photocopy of the fully executed Ratification and Confirmation of Lease Purchase Agreement ("Ratification") between the Town of Grand Lake and Thomas E. Thomassen entered into as of June 8, 2017.

If you have any questions or need anything further, please feel free to contact Doug Hoak or me. Thank you.

Very truly yours,

LEWIS, BESS, WILLIAMS & WEESE P.C.

Glenda A. Huebscher
Legal Assistant to W. Douglas Hoak, J.D., LL.M.

Enclosures
RATIFICATION AND CONFIRMATION OF LEASE PURCHASE AGREEMENT

THIS RATIFICATION AND CONFIRMATION OF LEASE PURCHASE AGREEMENT is entered into as of June 8, 2017, between the TOWN OF GRAND LAKE, COLORADO (the “Town”) and THOMAS E. THOMASSON (the “Owner”).

WHEREAS the Town and SAM E. THOMASSON and BETTY SUE THOMASSON (“Sam” and “Betty Sue,” respectively), the Owner’s predecessors in interest to the Property (as that term is defined in the Lease Purchase Agreement defined in the following), entered into a Lease Purchase Agreement dated March 4, 2002, recorded March 4, 2002, Reception #2002-002323 in the Grand County Clerk and Recorder’s Office (the “Lease Purchase Agreement”), and an Extension of Lease Purchase Agreement dated December 12, 2011, recorded December 30, 2011, Reception #2011009573 in the Grand County Clerk and Recorder’s Office (the “Extension Agreement”).

WHEREAS the Extension Agreement extended the term of the Lease Purchase Agreement to and including December 31, 2021, at which point the Extension Agreement provides that the Town must pay a balloon payment for the purchase of the Property.

WHEREAS the Property vested entirely in Sam as surviving joint tenant on Betty Sue’s death on April 6, 2017, as evidenced by those certain Affidavits of Joint Tenancy recorded on July 12, 2017, at Reception #2017005332 and Reception #2017005333.

WHEREAS the Property passed to the Owner as sole devisee under the Will of Samuel Eugene Thomasson on Sam’s death by Personal Representative’s Deeds dated July 17, 2017, recorded at Reception #2017006318 and Reception #2017006319.

WHEREAS Section 15 of the Lease Purchase Agreement provides that the Lease Purchase Agreement “shall be binding on the parties...as well as their heirs, successors, and assigns.”

WHEREAS the Town and the Owner wish to ratify and confirm the Lease Purchase Agreement and the Extension Agreement as between the Town and the Owner, effective as of June 8, 2017, the date of Sam’s death.

WHEREAS, in consideration for this ratification and confirmation of the Lease Purchase Agreement and the Extension Agreement, the Town will continue to perform its obligations as set forth in the Lease Purchase Agreement.

NOW THEREFORE, the parties agree as follows:

1. The Lease Purchase Agreement and the Extension Agreement are hereby ratified and confirmed as between the Town and the Owner.

2. All references to the “Owner” in the Lease Purchase Agreement, the Extension Agreement, and this instrument are to THOMAS E. THOMASSON, the current owner of the Property.

3. The Owner acknowledges that, pursuant to the automatic extension set forth in the Extension Agreement, the Lease Purchase Agreement is extended until December 31, 2021, with the
balloon payment described under the Lease Purchase Agreement being due and payable at the end of such extension.

4. The Town will continue to use reasonable efforts to obtain grants and other similar sources of funding to allow the Town to purchase the Property from the Owner, as discussed in Section 2 of the Lease Purchase Agreement.

5. Payments by the Town to the Owner during the period ending on December 31, 2021, shall continue to be based on the amortization schedule referenced in Section 2 and Exhibit B of the Lease Purchase Agreement.

6. Except as specifically amended by this confirmation, all other provisions, including the mutual rights and obligations of the parties as set forth in the Lease Purchase Agreement, shall remain in full force and effect.

[SIGNATURE PAGES FOLLOW]
IN WITNESS WHEREOF this instrument is executed as of the date first set forth above.

ATTEST

KATIE NICHOLLS, Town Clerk

TOWN OF GRAND LAKE

JAMES C. PETERSON, Mayor

STATE OF COLORADO  

COUNTY OF Grand

This instrument is acknowledged before me on September 26, 2017, by KATIE NICHOLLS, as Town Clerk of the Town of Grand Lake, Colorado.

Witness my hand and official seal.

HEATHER LINES
NOTARY PUBLIC
STATE OF COLORADO
NOTARY ID #20174011541
MY COMMISSION EXPIRES 03/16/2021

STATE OF COLORADO  

COUNTY OF Grand

This instrument is acknowledged before me on September 25, 2017, by JAMES C. PETERSON, as Mayor of the Town of Grand Lake, Colorado.

Witness my hand and official seal.

KATHLEEN NICHOLLS
NOTARY PUBLIC
STATE OF COLORADO
NOTARY ID # 20114671029
MY COMMISSION EXPIRES NOVEMBER 19, 2017
IN WITNESS WHEREOF this instrument is executed as of the date first set forth above.

OWNER

THOMAS E. THOMASSON

STATE OF COLORADO  )
COUNTY OF DENVER  )

This instrument is acknowledged before me on OCTOBER 6, 2017, by THOMAS E. THOMASSON.

Witness my hand and official seal.

HANNAH ELIZABETH KRUMREICH
Notary Public - State of Colorado
Notary ID 20164023503
My Commission Expires Jun 21, 2020

HANNAH E. KRUMREICH
Notary Public
My commission expires: Oct 21, 2020
November 3, 2017

Jim White, Town Manager
Town of Grand Lake
PO Box 99
Grand Lake, CO 80447

Re: Town of Grand Lake Drinking Water Revolving Fund Project Needs Assessment Approval
Project No. 131267D-T

Dear Mr. White:

The Colorado Department of Public Health and Environment, Water Quality Control Division, has determined the Town of Grand Lake’s Project Needs Assessment, through substantial review, is hereby approved for the suggested project(s) and recommended to move forward in the SRF process.

DWSRF PNA Section Comments:

1. The technical, managerial and financial review found further requirements needed for Financial Criterion #F-2: Cash Flow Projection. The Town included a 5 year Capital Improvement Plan, but did not attach a 20 year cash flow projection indicating multi-year financing over the expected life of the loan. Please submit a 20 year projection including O&M costs, existing debt, required reserve accounts, rate structure, other capital improvement programs, and the system’s reserve policies. An example is attached and an excel spreadsheet is available upon request.

   - SRF response: For the purpose of the DW PNA, DOLA’s Financial Criterion #F-2 appears to be adequately addressed.

In addition, the documents for a properly noticed public meeting have been received and approved. The response from the State Historic Preservation Office was received, and the Categorical Exclusion for the project was published on August 9, 2017.

Should you have any questions, please contact me at 303-692-2203, or by email at randi.johnson-hufford@state.co.us. We look forward to working with you on completing this important project.

Sincerely,

Randi Johnson-Hufford

Randi Johnson-Hufford
Project Manager
Grants and Loans Unit
Water Quality Control Division

cc: Jeff Hlad, Division Engineer
John Enochs, Consulting Engineer
Joe McConell, DOLA
John Williams, Authority

Digitally signed by Randi Johnson-Hufford
DN: cn=Randi Johnson-Hufford, ou=Grants and Loans, email=randi.johnson-
hufford@state.co.us, c=US
Date: 2017.11.09 15:50:52 -07'00'
TOWN OF GRAND LAKE
TRUSTEE GENERATED TOPICS OF DISCUSSION*
Monday, November 13, 2017 – Board of Trustees Workshop

*This is an ongoing list of topics the Trustees would like discussed. Topics may not necessarily be discussed at this workshop and postponed until a later workshop depending on time constraints and at the Board’s discretion.

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<th>TRUSTEE</th>
<th>TOPIC</th>
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<tr>
<td>Trustee Goodfellow</td>
<td>(11/13/17) Across the Divide GeoCache Tour</td>
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November 3rd, 2017

November is here and everyone is starting to get more excited about the holidays, sweaters, and snow! 2017 continues to fly by and doesn’t seem to be losing momentum and soon enough we will be wondering where it went, hopefully wrapping it up with good memories and stories of success. Even when we are facing pain and hardships, learning and growing are taking place. These experiences can be considered successes if we allow them to be. November is the month of focusing on thankfulness. No matter what we face, we always have something to be thankful for. Write down 3 things everyday on a piece of paper that you are thankful for and put them in a jar. On Thanksgiving the family can share what everyone has been thankful for. This will help you learn to shift your focus daily to happiness and is a wonderful way to bring the family together on Thanksgiving!

We have so many things to be thankful for here at the GLC. Things continue to grow and change every month it seems, with new programs, equipment and activities. New this month is the toddler play room! This room is packed full of toys, stuffed animals, and books. The play room is free for the kiddos and there is a $2 facility fee for grown-ups. It’s a fun safe place to come play as temperatures continue to drop. There are also efforts being made organize a Mom and Toddler play group to meet once a week on Mondays or Tuesdays as well. If you are interested in bringing your little one to a play group, call the Center during normal business hours or message us on our Facebook page and we will add you to the list!

Grand Lake Center continues to make efforts to become a Silver Sneakers facility. We need your on-going help and support in this process as it can take up several years to get approval. Acceptance into the program is based on demographics and demand. If you are a Silver Sneakers member please call
866-584-7389 and request Grand Lake Center as a future facility. Having this facility in our community is a huge asset and we want to maximize the benefits available to the community. If you know someone who may have Silver Sneakers, please share this information with them. Even second homeowners with Silver Sneakers can call in and request the Grand Lake Center, so let’s get the word out. Thank you for your help and support, I know if we continue to make efforts together, someday we will have this wonderful program in our community!

Planning a party? Consider having your party at the Center! So far, over the last year, we have had almost every kind of party you can think of, booked at the GLC. Everything from, birthday parties to Christmas and New Year’s Eve parties, promotional business parties, and graduation parties. We have the social lounge for adult parties, the art room for craft parties, the game room for teen parties, and the toddler room for children’s parties. Keep your house clean, call us today at 970-627-2415 or email us at glc@townofgrandlake.com, and let us help you organize your party! The options are limitless, and affordable.

This month’s Snack and Paint will be held on Saturday, November 18th at 4p.m. The painting will be “Snowman Family” and the cost is $25. Bring your teen and make it a mom and daughters night out! Please call or text Kandi Kay at 303-587-0461 to register, or sign up at the Center.

A heads up for December, we have tentative dates in place for some maintenance work that will be done and the facility will need to be closed. Key card members and Pickleball players will not be allowed access to the building during these days due to the type of work being done. Tentative dates are set for Dec. 4th-8th. Please check our Facebook page, website, and building signage for further updates. We apologize in advance for the inconvenience. For more information please feel free to stop by the front desk.

We hope you have a safe and wonderful Thanksgiving!

The Grand Lake Center Team
The Grand Lake Pond Hockey Classic
Saturday, January 20, 2018

What: 3-on-3 Pond Hockey Tournament, 3 Rinks, all teams guaranteed at least 3 games.
Where: ON THE LAKE!
When: Saturday, January 20, 2018; Games start at 9:30 AM
Why: Because 11,000 yrs ago when glaciers carved Grand Lake, they did it for pond hockey.
Plus: Prizes for 1st and 2nd place teams in each division; Welcome giveaways for all participants; Beer tents; Food and drink deals at local restaurants; Live Rock n Roll at Pancho & Lefty's.
2018 Registration Form

TEAM NAME: ____________________________

Team Captain Name: ____________________________

Team Captain Phone Number: ____________________________

Team Captain Email: ____________________________

Team Information:

Division (check one): 
____ Moose (equivalent to Fraser Valley B)
____ Elk (equivalent to Fraser Valley C)
____ Fox (equivalent to Fraser Valley D)

Please list additional members of your team and their ages (including yourself):

1. ____________________________, Age ______
2. ____________________________, Age ______
3. ____________________________, Age ______
4. ____________________________, Age ______
5. ____________________________, Age ______
6. ____________________________, Age ______

Method of Payment – $100 per team

____ Credit Card
- Pay and Register Online at grandlakechamber.com/hockey
- Online registration opens Thanksgiving Day – Thursday, November 23rd
- Pay over the phone by calling the Grand Lake Chamber at (970) 627-3402
- If paying by phone, please provide Team Name and Team Captain info

____ Check
- Mail and make payable to GL Chamber at: PO Box 429 Grand Lake, Co 80447
- Drop off at GL Chamber/Visitor Center
- Drop off at IceBox rink in Fraser at office window
- Include registration form when paying by check

____ Paid
- Paid by phone, and provided Team Name and Captain info at time of payment.

***Registration deadline is Friday, January 12th***
Pre-register online by December 15th for a 10% team discount
Payments are nonrefundable. Additional information will be provided to team captains as the tournament approaches. For any questions please contact the GLPHC Tournament Director at: grandlakepondhockey@gmail.com
Aloha GRAND friends - It's that time of year already - the 7th annual Secret Santa shop is just around the corner. Once again Grand Angels and Rotary of Grand Lake is partnering to bless kids throughout the county. Kids (usually over 200) come to "shop" for free for gifts for their moms, dads and pets. It is our hope that we are planting seeds that it is indeed better to give than to receive - that Christmas is more than just "getting" stuff. Feedback from parents after the event is IT'S WORKING - kids are SO excited on Christmas morning for their parents/pets gifts to be opened - some even insisting parents open theirs first.

Hope you feel a heart's call to join us in one way or the other. Here are ways you can really bless this event and be blessed yourself. Thank you for your support in years past and we look forward to another amazing event at the Community House in Town Square in Grand Lake.

Thursday, Dec 14 - set up and get ready for the kiddos to arrive for SHOPPING. This will take most of the day so come on over to help, please.

Friday, Dec 15 10 am - 4 pm (tho we will need volunteers there at 9 before the doors open) and Saturday, Dec 16 - 10 am - 3 pm (tho we need volunteers there after 3 pm and maybe Sunday to clean up)

Volunteer needs -
- gift wrappers - a lot of these - the lines back out once the kids have picked out their gifts
- "angel elves" to help kids shop and pick out just the right gift (we keep parents out - shhhhh, it's a surprise!)
- greeters to sign kids in and explain the process
- set up and take down and clean up
- shoppers before the event and maybe even during the event if we run out or low

Donations -
- Gifts for parents - think "regifting", like new (white elephant), your trash someone else's treasure (no clothes please too hard for kids to know their parents sizes) or go shopping and buy some happies and donate
- Gifts for pets - dogs and cats
- Wrapping paper, tissue, gift bags, bows, name tags, gift boxes
- Monetary donations a great help as well - Grand Angels, PO Box 676, Grand Lake, CO 80447 - memo line - put Christmas SSS

I am pleased and delighted to announce that Jennifer Brown has stepped up to lead this event. So excited this gift to the community will continue. If you have questions, you can contact Jenn directly at jennifer@homeingrandlake.com.

Donations are being accepted at: Quacker's in Grand Lake or Granby Chamber. Please help spread the word.

Mahalo (that's Hawaiian for thank you!!) Blessings, Deb
## 2017 BOT Meeting Attendance

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p=present  e=excused  u=unexcused  l=late  c=called-in
Rocky Mountain National Park News Release

November 8, 2017

For Immediate Release

Kyle Patterson 970-586-1363

Firewood Collection Permits Available By Lottery For 2018 Season

Permits are available by lottery to collect previously cut wood generated from hazard tree removals and wildland fuels reduction within Rocky Mountain National Park. Permits are limited to up to two cords to be collected on three consecutive days by a scheduled appointment. Over 75 permits are anticipated to be issued throughout the next year when wood is available. A $30 non-refundable administrative fee will be charged for the permit. Passage beyond the entrance stations is included in the permit fee for firewood gathering purposes only. Appointments for gathering will be scheduled throughout the next year (no more than three weeks in advance) at times when roads, weather, park personnel and other park activities are available and favorable for gathering. Permit holders have no guarantee to the type, quality, length, or diameter of the wood. Wood transported over the top of Trail Ridge Road is not allowed.

The primary firewood collection sites are near Moraine Park (four wheel drive not required). Most of the wood will require the use of a chainsaw as it has not been cut in manageable lengths. Trailers and vehicles with more than two axles will not be permitted.

To sign up for the lottery for a firewood permit (one entry per person and per physical address) please email the following information to ROMO_Firewood@nps.gov beginning Friday, November 10 through December 8, 2017.

1) In the subject line of your email: provide your Last Name, then your First Name. Example: Smith, John
2) In the body of your email: Your Name, Physical Address and Phone Number.

3) Wait for the park to contact you with further instructions.

A lottery will be conducted from the email entries. Firewood lottery winners will be contacted in the order they are selected over the duration of the next year. The list of wood lottery winners will be exhausted before conducting another lottery. Winners will be contacted by park staff to set up an appointment to obtain the required permit, receive a vehicle and gear inspection, get an orientation to the wood gathering area, and gather the wood. Winners who don't respond within 14 days of being contacted by the park will be removed from consideration.

For more information about Rocky Mountain National Park, please visit www.nps.gov/romo or call the park's Information Office at 970-586-1206.

-NPS-

- Kyle

Kyle Patterson
Management Specialist/Public Affairs Officer
Rocky Mountain National Park
(970) 586-1363
www.nps.gov/romo
www.facebook.com/RockyNPS
Recently, CIRSA management staff became acquainted with John Carver's Policy Governance® model (Model) for boards of public and nonprofit bodies. This month's column provides some observations about the tough job of governing body members, and some of the ways in which a council or board can allow its effectiveness to be diminished or compromised. To understand the Model, how it works, and how it is implemented, Carver's book, *Boards That Make a Difference: A New Design for Leadership in Nonprofit and Public Organizations* (3rd ed. 2006), is highly recommended reading.

For those who've labored in local government for any length of time, *Boards That Make a Difference* will provide some laugh-out-loud moments of self-recognition. It describes a number of common practices that are a drain on the effectiveness of the governing body and a source of frustration for both the body's members and the staff who serve it.

**DO ANY OF THESE PRACTICES RING A BELL?**

**Spending time on the trivial.** As the author describes it, "Major program issues go unresolved while boards conscientiously grapple with some small detail." How many times have you gotten mired in the tiniest detail of a purchasing decision, or the proposed budget?

**Foreshortened time horizons.** The board's decision-making time horizons should be the most distant of anyone in the organization. Yet, as Carver says, "we find boards dealing mainly with the near term and, even more bizarre, with the past." How many times have the pennies spent in the prior months, as reflected in the "bills for approval" portion of the agenda, received undue attention at your meeting?
Reactive rather than proactive stance.
Is the idea that the board should make proactive decisions, rather than merely react to staff initiatives, completely foreign? Would, as the author says, your board “cease to function” if it were asked to create its own agenda?

Going over what the staff has already done. “Reviewing, rehashing, redoing,” is what the author calls it. Some boards spend a great deal of their time going over what the staff has already done. But as the author says, “reviewing, rehashing, and redoing staff work — no matter how well — do not constitute leadership”!

Problem-based prescriptions. If you prescribe a specific solution based on the details of a specific problem that has occurred in the past, you may wind up with a “pendulum swing” that creates unintended consequences in the future. As Carver says, “Correcting insufficiencies by looking backward at what they have been simply invites the next, perhaps opposite error. It is like trying to drive down the highway with a firm grip on the rearview mirror.”

Accountability being allowed to leak. Have you established a City/Town Manager or Administrator position? If so, great! But are you still continuing to encourage or allow council/board member interactions with subordinate staff, or subordinate staff members to bypass their supervisors and directly go to council/board members with their issues or complaints? If so, you may be keeping the Manager/Administrator from being able to do his or her job, or you may be interfering in such a manner that you can no longer credibly hold him or her accountable for performance.

Diffuse authority. When the governing body’s and staff’s respective areas of responsibility are not clearly delineated, the staff’s knee-jerk response for every issue in a gray area may be, “Let’s take it to the council.” If you allow this, you’ll continually increase your own workload without ever clarifying the appropriate boundaries between council/board governance and staff decisions.

The “Approval Syndrome.” Does your agenda call for the governing body’s approval of documents containing a multitude of paralyzing details (line item budgets, detailed personnel and administrative policies, job descriptions, etc.)? How does this make you feel? The document has already been created, and you’re just reacting to it. Then, to avoid feeling like “rubber stamps,” board members may start nitpicking. But as the author says, “no matter how much intelligence goes into playing this reactive role, it is clearly not leadership.” Moreover, by its approval, the board has been co-opted into assuming ownership of the document, and staff is let off the hook in terms of accountability for the results expected from the document

The “seductive intrigue of organizational activity.” You know how, when you’re faced with a huge project, sometimes the easiest way to procrastinate is to divert your attention to desk-cleaning or some other trivial task? That’s the “seductive intrigue” that can pull you into involvement in the organization’s internal minutiae. It can be a heck of a lot easier to divert your attention to those details than to grapple with the big issues involved in governing your entity. But governance shouldn’t be about bringing the council/board more knowledgeably into the process of administration. A governing body need not and should not tag along behind management, or try to become “superstaff” in a “conscientious attempt to tag along more professionally.” You’ve got grander things to do as the governing body!

SO WHAT’S THE ANSWER?

Well, no doubt John Carver would say, “Adopt and implement my Model!” Of course, that will require time and effort, an unwavering commitment, and probably the help of a Policy/Governance® consultant. In the meantime, here are a few suggestions from Boards That Make a Difference to ponder.

- View yourselves as an extension downward from ownership, rather than an extension upward from management. As mentioned, your job is not to be “superstaff,” much less “supermanagement.” As the representative body for the citizens — the true “owners” of the community — your job is to exercise ethical and trusteeship responsibilities on behalf of the ownership. Viewed in that light, it becomes apparent that neither the
championing of management: decisions, nor substituting your judgment for that of staff, are part of those responsibilities. To be true leaders, you need to "develop a taste for the grand expanse of the larger context," as Carver says.

- You determine the "ends." Leave the "means" to the staff. It's important to read Boards That Make a Difference in order to understand fully what Carver means by "ends." Briefly, "ends" are the results or outcome to be obtained or the impact to be made, for whom, and at what cost or relative worth. You could call the "ends" the "what" and the "why." Everything else falls into "means," or the "how." Once you determine the "ends," give staff the latitude to determine the "means." After all, they were hired for their skill and expertise in means, weren't they? Aren't they in the best position to determine the means? If the governing body becomes involved in means, you may be simultaneously impairing your staff's ability to exercise their best judgment, and crippling your ability to hold them accountable for the achievement of the ends. Who's to blame if you dictated the "how" and the result was a shortfall in achieving the "what"?

- Set appropriate boundaries on the "means." Leaving the means to staff doesn't mean unbridled discretion. We all know that there's a limit to the idea that "the ends justify the means." Carver maintains that the governing body's legitimate involvement in means is to prohibit any means that are imprudent or unethical. But the way to do that is not with a set of prescriptions -- what must be done. Rather, the right way to do that is with proscriptions -- what must not be done. Why? Well, there aren't enough hours in the day or enough specialized knowledge on the board to define all the things that must be done. But the board certainly has a legal, moral, and ethical compass. That's why defining what's prohibited as imprudent or unethical is a more effective and efficient means of putting a boundary past which means cannot go.

- Govern yourself before governing others. Carver recommends that the governing body take the time to design and codify its own processes, including a board member code of conduct. One of the many helpful examples in Boards That Make a Difference is a sample code of conduct. Anyone who's experienced dysfunctional behavior within a governing body knows that negative interpersonal dynamics can destroy the governing body's effectiveness as well as its credibility with its constituents. But how can a board deal with inappropriate behavior among its own if it hasn't first determined what constitutes appropriate behavior? With a sound and mutually agreed process, personality need not become the dominant force in shaping issues and dealing with disagreements and confrontations.
WHAT'S THIS HAVE TO DO WITH LIABILITY ANYWAY?

Since this is a CIRSA Coverage Line article, you may be wondering what linkage to liability issues justifies its existence on these pages. Well, it's easy to see that the problems identified by Carver as obstacles to good governance are also problems that can lead to increased liability for elected officials. For instance, if your role in relation to staffs is unclear, how are you or staff going to know what is within the scope of your authority and what is within the scope of theirs? Falling outside the scope of your lawful authority is one of the sure ways to lose your liability protections. And it follows that Carver's approach to good governance also provides excellent risk management suggestions. Both board and staff can flourish within their respective spheres of authority without stepping on one another, maintain appropriate accountability, and ensure that the work of the public entity will be carried out within the boundaries of prudence and ethics.

CONCLUSION

This article has pulled out bits, albeit helpful bits, of Boards That Make a Difference for you to consider. Reading the book is highly recommended, because the Model really makes the most sense when viewed in its entirety.
**Urgent - Grand County needs to hear from the Grand Lake community**

EMS response times to Grand Lake have been getting longer under the County’s current staffing model where the ambulance that used to be staged in Grand Lake now spends most of its time in Granby or beyond. Grand County Commissioners are planning on permanently removing our Grand Lake based ambulance and closing their Grand Lake ambulance quarters (co-located at Grand Lake Fire Town Station) for the 2018 budget year which will make their response times into Grand Lake even longer.

This would result in an estimated 15-20 minute response time for an ambulance to arrive into Grand Lake. That compares to 4-6 minutes for an ambulance responding from Grand Lake.

Attend the Town Board Meeting on Monday, November 13, 2017 5:00p at Town Hall and let your Town Trustees know how critical a staffed ambulance is to Grand Lake.

Contact the Board of County Commissioners to ask for continued support and staffing by EMS.

County Commissioners
Ph: 970-725-3100
Fx: 970-725-0565

Richard Cimino
District 1 Commissioner
rcimino@co.grand.co.us

Merrit Linke
District 2 Commissioner
mlinke@co.grand.co.us

Kristen Manguso
District 3 Commissioner
kmanguso@co.grand.co.us
Grand County EMS (ambulance) service in Grand Lake – Community Fact Sheet

THE ISSUE

EMS response times to Grand Lake have been getting longer under the County’s current staffing model where the ambulance that used to be staged in Grand Lake now spends most of its time in Granby. Grand County Commissioners are planning on removing our Grand Lake based ambulance and closing their Grand Lake ambulance quarters (co-located at Grand Lake Fire Town Station) for the 2018 budget year which will make their response times into Grand Lake even longer.

FACTS

• 2003 Grand County Mill Levy Passed by Voters to Support EMS (Ambulance Service).
• 2003 Ballot Question read “Shall Grand County taxes be increased, and such increase designated only for maintaining the standard of care provided by Grand County Emergency Medical Services ................
• Grand Lake’s portion of this mill levy to fund GCEMS is $240,000 to $250,000 annually, according to the county assessor’s office.
• Grand County has stopped supplemental funding to GCEMS, effectively negating the increase in funding the Mill Levy was intended to raise.
• EMS staffing in Grand Lake has been steadily declining in 2017 with a staffed ambulance in Grand Lake only 1-2 days per week for the past several months.
• Ambulances responding to Grand Lake from Granby incrementally increase response times to Grand Lake by 12-15 minutes when compared to a Grand Lake based ambulance.
• Grand Lake Fire has been compensating for longer response times from GCEMS with their career Firefighter EMT’s, but ONLY GCEMS can transport patients.
• This has led to significantly longer on scene times for the firefighters,
who cannot leave the patient until EMS arrives. This will cause a ripple effect in response times, meaning it will now take Fire longer to respond to overlapping calls, as they cover the delays in GCEMS response times.

- Grand Lake has an aging population and minutes, even seconds count for medical or traumatic injury response times.
As a Grand Lake resident and/or visitor, I (the undersigned) am most concerned that the County Commissioners are planning to remove our "continuously" (we want to resume 24/7) staffed ambulance responding from the Grand Lake ambulance quarters. Considering we are an "aging community" and hosts to thousands of active Park visitors, anything less would be seriously flawed rationale.

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<td>Robert H. Spaet</td>
<td>270 CR 412 Granby, CO 80446 970-887-3302</td>
<td><a href="mailto:mspaet@gmail.com">mspaet@gmail.com</a></td>
</tr>
<tr>
<td>Neal Cross</td>
<td>88 Lily LN Q.L. Co</td>
<td><a href="mailto:nspaet@gmail.com">nspaet@gmail.com</a></td>
</tr>
<tr>
<td>Karen Rempel</td>
<td>1205 W. Portal Rd - Q.L.</td>
<td>627-8417</td>
</tr>
<tr>
<td>Pat Rempel</td>
<td>1205 W. Portal Rd - Q.L.</td>
<td>627-8417</td>
</tr>
<tr>
<td>Laurian Horowitz</td>
<td>PO Box 3633 Littleton 720-413-0767</td>
<td></td>
</tr>
<tr>
<td>Katie Ellis</td>
<td>PO Box 2328 Grand Lake, 80447 303-994-4000</td>
<td></td>
</tr>
<tr>
<td>Nancy Smith</td>
<td>336 CR 640 Granby, CO 80446 303-601-8574</td>
<td></td>
</tr>
<tr>
<td>Valerie Buech</td>
<td>1411 S. Cook Denver, CO 80210 303-756-7278</td>
<td></td>
</tr>
<tr>
<td>Joey Buech</td>
<td>1411 S. Cook Denver, CO 80210 303-756-7278</td>
<td></td>
</tr>
<tr>
<td>Ken Lamben</td>
<td>25 COUNTY RD 412 Grand Lake 80447</td>
<td>970-608-8284</td>
</tr>
<tr>
<td>Todd Embrey</td>
<td>901 Sherman St. Denver, CO 80203</td>
<td></td>
</tr>
<tr>
<td>Mary</td>
<td>901 Sherman St. Apr. 412 Denver, CO 80203</td>
<td></td>
</tr>
<tr>
<td>Lisa M. Juleens</td>
<td>205 Bella Vista Grand Lake, CO 80447 970-531-2158</td>
<td><a href="mailto:mtalakegirl@live.com">mtalakegirl@live.com</a></td>
</tr>
</tbody>
</table>
As a Grand Lake resident and/or visitor, I (the undersigned) am most concerned that the County Commissioners are planning to remove our “continuously” (we want to resume 24/7) staffed ambulance responding from the Grand Lake ambulance quarters. Considering we are an “aging community” and hosts to thousands of active Park visitors, anything less would be seriously flawed rationale.

<table>
<thead>
<tr>
<th>NAME</th>
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<th>phone and/or email</th>
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<tbody>
<tr>
<td>Melinda Nelson</td>
<td>1398 CR 4166</td>
<td>970 537 2359</td>
</tr>
<tr>
<td></td>
<td>GRAND LAKE, CO 80447</td>
<td><a href="mailto:Mnelson904@hotmail.com">Mnelson904@hotmail.com</a></td>
</tr>
<tr>
<td>David L. Friend</td>
<td>386 A Elk Lane</td>
<td><a href="mailto:defriend803@msn.com">defriend803@msn.com</a></td>
</tr>
<tr>
<td>Cathy Friend</td>
<td>806 A Elk Lane</td>
<td></td>
</tr>
<tr>
<td></td>
<td>GRAND LAKE</td>
<td></td>
</tr>
<tr>
<td>Chris Adams</td>
<td>710 S. Gaylord St.</td>
<td><a href="mailto:cmadams77@gmail.com">cmadams77@gmail.com</a></td>
</tr>
<tr>
<td></td>
<td>Centennial, CO 80121</td>
<td></td>
</tr>
<tr>
<td>Kevin Vanine</td>
<td>440 County Road 466</td>
<td><a href="mailto:kbueno12@gmail.com">kbueno12@gmail.com</a></td>
</tr>
<tr>
<td></td>
<td>GRAND LAKE, CO 80447</td>
<td><a href="mailto:joan.bogle.68@gmail.com">joan.bogle.68@gmail.com</a></td>
</tr>
<tr>
<td>Joan Boyle</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Edith Strack</td>
<td>514 C.R. 49, Box 1669</td>
<td><a href="mailto:destrate@q.com">destrate@q.com</a></td>
</tr>
<tr>
<td></td>
<td>GRAND LAKE, CO 80447</td>
<td></td>
</tr>
<tr>
<td>David Hutto</td>
<td>50 Box 190 Grand Lake, CO 80447</td>
<td><a href="mailto:jgamer@adamsh4.com">jgamer@adamsh4.com</a></td>
</tr>
<tr>
<td>Janet C. Gamer</td>
<td>45 Bear Trail Dr.</td>
<td><a href="mailto:hupton.carol@gmail.com">hupton.carol@gmail.com</a></td>
</tr>
<tr>
<td></td>
<td>Grand Lake, CO 80447</td>
<td>303-223-9534</td>
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<tr>
<td>Carol Hupton</td>
<td>12049 High Meadow Dr.</td>
<td></td>
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<tr>
<td></td>
<td>Dallas, TX</td>
<td>97232448413</td>
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<tr>
<td>Kyle Huggett</td>
<td></td>
<td></td>
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<tr>
<td>Sofia Huggett</td>
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<tbody>
<tr>
<td>Ellie Smoot</td>
<td>241 472 Grand Lake</td>
<td>303-880-7621 <a href="mailto:EllieSmoot@yahoo.co">EllieSmoot@yahoo.co</a></td>
</tr>
<tr>
<td>David Madden</td>
<td>430 W. Myrtle St. Fort Collins</td>
<td>303-845-0410</td>
</tr>
<tr>
<td>Laurie Willingham</td>
<td>140 Willowleaf Drive, Littlerim CO</td>
<td>720-382-6321</td>
</tr>
<tr>
<td>Katie Chapman</td>
<td>4830 S. Zang Way Morrison, CO 80413</td>
<td><a href="mailto:Kchapn84@gmail.com">Kchapn84@gmail.com</a></td>
</tr>
<tr>
<td>Cindy Graham</td>
<td>364 Kinnickinick</td>
<td><a href="mailto:cindyloewnho6@gmail.com">cindyloewnho6@gmail.com</a></td>
</tr>
<tr>
<td>Chris Delorm</td>
<td>1797 W. Tufts Pi Morrison, CO 80465</td>
<td></td>
</tr>
<tr>
<td>Lucia Hills</td>
<td>1797 W. Tufts Pi</td>
<td></td>
</tr>
<tr>
<td>Carl Meador</td>
<td>4830 S. Zang Way Morrison, CO 80413</td>
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<tr>
<td>Audra Jessen</td>
<td>364 Kinnickinick</td>
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<tr>
<td>Tina Phillips</td>
<td>364 Kinnickinick</td>
<td></td>
</tr>
<tr>
<td>KRISTEE BUCKHARDT</td>
<td>1013 Mountain Ave</td>
<td></td>
</tr>
<tr>
<td>Raymond Kuchel</td>
<td>P.O. Box 958</td>
<td></td>
</tr>
<tr>
<td>Bob Campbell</td>
<td>P.O. Box 10A S.F.</td>
<td></td>
</tr>
<tr>
<td>P.C. Gray</td>
<td>P.O. Box 526 GJ</td>
<td></td>
</tr>
<tr>
<td>Stephen Boyer</td>
<td>610 0F 452</td>
<td></td>
</tr>
<tr>
<td></td>
<td>448 Co Rd 460</td>
<td>970-627-1674</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(full timer)</td>
</tr>
</tbody>
</table>
As Grand Lake visitors and/or residents, we the undersigned are most concerned that we might no longer have a staffed ambulance responding from this is a reckless and irresponsible action.

Name: Ken Fucik
Address: 665 Carel View Rd
Phone: 618 80 947
Email: kenfucik@gmail.com

Christina J. Rouke
John M. Rouke
Mary Ann Mullin
Cathie Waters
Steve Wood
Lisa Wood
8655 W. 95th Dr.
Westminster, CO 80021
(We would love to have a family trip up here but have a 10yr old granddaughter w/special needs so prompt medical care is an utmost priority for us! Please keep an ambulance here! Thank you!)

Lori Jezek
6036 S. Lafayette St.
Aurora, CO 80012

Cynthia Finurl
233 CR 47
970-391-4388
(Certified Geriatrician)
As a Grand Lake resident and/or visitor, I (the undersigned) am most concerned that the County Commissioners are planning to remove our "continuously" (we want to resume 24/7) staffed ambulance responding from the Grand Lake ambulance quarters. Considering we are an "aging community" and hosts to thousands of active Park visitors, anything less would be seriously flawed rationale.

NAME:                           address:                           phone and/or email:

petition - Grand Lake Ambulance

Cynthia Finnell
Certified Gerontologist

Melody Aydus

Bill Breen

Lake Breen

Barbara Breen

Amy Hoftyzer

James Finnell

233 CR 47
Grand Lake, CO 80447
727 CR 64
GL, CO 80447
186 County Rd. 4627
303-917-3923
303-917-1735
970-439-4071
970-439-4071
91167 Brekerhased, Bend, OR 97702
(217) 891-5850

970-391-4508

233 CR 47
Grand Lake, CO 80447
970-219-2496
----- Forwarded Message -----  

From: "Kris Manguso" <kmanugo@co.grand.co.us>  
To: "Ken" <kenfuck@comcast.net>  
Cc: "avis gray <avisgray@yahoo.com>" "Merril Linke <mlinke@co.grand.co.us>" "Rich Cimino <rcimino@co.grand.co.us>" "Lee Staab <lstaab@co.grand.co.us>" "Colorado Visitor Center Grand Lake <glinfo@grandlakechamber.com>" "Glmanger <glmanger@townofgrandlake.com>" "judy@grandrealtync.com" "judy@grandrealtync.com" "Now Ready <readydonna@gmail.com>" "Steve Kudron <steve@krownpartners.com>"  
Sent: Sun, Nov 12, 2017 at 9:06 AM  
Subject: Re: EMS services  

Hey Ken,  

Thank you for helping raise awareness of this issue among the citizens. I understand this could be a critical decision for us as commissioners, and all input, comments and thoughts are important for us to consider.

Thanks again Ken.

Kris

Kris Manguso  
Grand County Commissioner  
District 3  
970-531-8283

---

From: Ken <kenfuck@comcast.net>  
To: Kris Manguso <kmanguso@co.grand.co.us>  
Cc: avis gray <avisgray@yahoo.com>, Merrit Linke <mlinke@co.grand.co.us>, Rich Cimino <rcimino@co.grand.co.us>, Lee Staab <lstaab@co.grand.co.us>, Colorado Visitor Center Grand Lake <glinfo@grandlakechamber.com>, Glmanger <glmanger@townofgrandlake.com>, "judy@grandrealtync.com" <judy@grandrealtync.com>, Donna Ready <readydonna@gmail.com>, Steve Kudron <steve@krownpartners.com>  
Sent: 11/11/2017 6:34 PM  
Subject: Re: EMS services

Kris:

Thanks for your careful consideration of this issue. It is critical in every community wherever it may be to have good access to first responders. We all know, we cannot put a price on people's lives.

As always, take care.

Ken

Sent from my iPhone

On Nov 11, 2017, at 4:42 PM, Kris Manguso <kmanguso@co.grand.co.us> wrote:

Hi there Avis,

I appreciate your comments and the historical information. This is an issue that has been presented to us, and all comments (which we have received many) will be taken into consideration prior to any decision by the Board. Thank you for taking the time to contact us.
Respectfully,
Kris

Kristen Manguso
Grand County Commissioner
District 3
970-531-8283

From: avis gray <aviszgray@yahoo.com>
To: Kelly M. Oxley <koxley@co.grand.co.us>
Cc: Kristen Manguso <kmanguso@co.grand.co.us>, Merrit Linke <mlinke@co.grand.co.us>, Rich Cimino <rcimino@co.grand.co.us>, Lee Staab <lstaab@co.grand.co.us>, Colorado Visitor Center Grand Lake <clico@grandlakechamber.com>, Gmanager <gmanager@townofgrandlake.com>, "judy@grandrealtync.com" <judy@grandrealtync.com>, Ken Fucik <kenfucik@comcast.net>, Donna Ready <readydonna@gmail.com>, Steve Kudron <stevk@krownpartners.com>
Sent: 11/11/2017 10:15 AM
Subject: Re: EMS services

Hello, Commissioners...you can probably hear the current Grand Lake "fireworks"regarding our potential loss of our G.L. based ambulance even from your remote desks miles away.

Just a little history, from a most reliable source(s) who was there during the initial planning and subsequent implementation:

Grand Lake was the first in the county to start a volunteer fire and ambulance service that was 24/7...an uphill, successful battle to the finish.
Gene Stover, our strong, loyal mayor at the time spoke up vigorously when you were also trying to cut back our local staffed services over a decade ago. His memorable quote: "You Commissioners better go back and sharpen your pencils or there will be another SHOOTOUT! (in reference to our county's tragic 1883 political shootout) Here the EMS staff even have FREE rent at the station--be rational--sharpen those pencils!"

These words echo pretty effectively our current thoughts.

Since we in Grand Lake lost our school several years ago, we also lost the vitality of residential younger families and volunteers. Now we are a seriously "aging" community and our security of not having an accessible ambulance housed in Grand Lake is tantamount to disaster for many of our residents, veterans, and infirm.

In addition, we are hosts to thousands of very active and frequently not cautious Rocky Mountain National Park visitors who are frequent EMS recipients. Since we have no medical facilities in our host Town, it is urgent to attend to their many medical needs with the best and most expeditious response time. Unfortunately, many sirens wall many times a day in our active seasons, including winters, and in more than several cases, we know that survivors would not have been if it were not for the immediate GL response time.

Since we understand that there is money in reserve in the coffers for related EMS budgeting and with additional windfalls from VRBO new taxation, etc. we residents believe that anything less than restoring our staffed ambulance response to our Grand Lake ambulance quarters to a 24/7 basis would be seriously flawed rationale and potentially dangerous governing.

Thank you in advance for seriously considering our most valid concerns. Let's not elevate a shootout to a revolution.

Avis Gray

1610 C.R. 452
Grand Lake, Co. 80447

On Thursday, November 9, 2017, 4:05:28 PM MST, Kelly M. Oxley <koxley@co.grand.co.us> wrote:

Good Afternoon Avis,

My apologies on not getting this out to you sooner this afternoon, I've had a few challenges with my computer in the past hour. As discussed, I have included all three Commissioner's emails here, along with the County
Manager, Lee Staab. I would "reply all" to this email with your comments regarding ambulatory services, they can all participate in the conversation.

Warmly,

**Kelly Oxley**

Administrative Assistant  
Grand County Manager's Office &  
Board of County Commissioners

308 Byers Avenue  
Hot Sulphur Springs, CO 80451  
970-725-3100  
Fax: 970-725-0535  
Email: koxley@co.grand.co.us
Grand Mountain Rentals

From: "Kris Mangan" <kmangan@co.grand.co.us>
Date: Monday, November 13, 2017 7:00 AM
To: "avis gray" <avisgray@yahoo.com>; "konkoy@co.grand.co.us"; "mlinke@co.grand.co.us"; "lsstab@grand.co.us"; "glmanager@townofgrandlake.com"; "kenfurlin@comcast.net"; "rayhauschel@icloud.com"; "glrental@skyminhl.com"
Subject: RE: important addendum to my letter dated Nov. 11, 2017

Good morning Avis,

Thank you for the additional information. Your concerns along with many others we have received are well understood... and appreciated.

I also understand that it will be difficult for some to attend the meeting in Grand Lake, but it seems many have emailed us about this already.

Thanks again Avis for providing such powerful facts for us to consider.

Respectfully,
Kris

Sent from my Verizon 4G LTE smartphone

-------- Forwarded message --------
From: avis gray <avisgray@yahoo.com>
Date: 11/12/17 8:32 PM (GMT-07:00)
To: Avis Gray <avisgray@yahoo.com>, konkoy@co.grand.co.us, mlinke@co.grand.co.us, lstab@grand.co.us, kmangan@co.grand.co.us, glmanager@townofgrandlake.com, kenfurlin@comcast.net, rayhauschel@icloud.com, glrental@skyminhl.com
Subject: Important addendum to my letter dated Nov. 11, 2017

This addendum, after a brief period for initial research, addresses some additional important questions and comments:
1. Our community, upon just hearing of the proposal to potentially lose our G.L. based ambulance indeed is up in arms and in addition to signing a petition proclaiming the san
2. Since the meeting Monday is of such short notice, unfortunately many cannot attend, but their displeasure in such a proposal will be well-noted.
3. Of particular importance are 3 main issues:
   a. According to the Assessment Dept. we in Grand Lake are assessed annually $250,000 as "to maintain the standard of care." Although the county may be beneficiary fi
   b. As stated in Ski-Hi News website, but buried or non-existent in the print version, there could potentially be a "savings" of $14,000 by closing the Grand Lake
   c. And perhaps even more ludicrous in the reporting is the notion that the response time of an ambulance from Granby to Grand Lake is "only several minutes" longer th

To many of us residents of Grand Lake, it is impossible to believe that in our beloved Grand County we can be foolish enough to be penny wise and ever so pound foolish.

Please do the right thing for all the residents and visitors in Grand Lake-- many who have worked so hard for so long to overcome the many obstacles already in the county. Please post with ample notice all important meetings involving this matter -- they still have powerful vision.

Thank you again.

Avis Gray

11/13/2017